### OWEN J ROBERTS SD

901 Ridge Rd

Comprehensive Plan | 2022 - 2025

## Steering Committee

Name	Position/Role	Building/Group/Organization	Email
Aaron Tokay	Student	High School	23atokay@ojrsd.net
Albert Wood	Community Member	Community	alwood2166@yahoo.com
Amanda Cooper	Community Member	Community	mandabear0815@gmail.com
Anakai Ney	Parent	Parent group	prayingeagle@gmail.com
Andrew Ferguson	Parent	Parent group	aferg3186@gmail.com
April Saboe	Parent	Parent group	alsaboe@gmail.com
Camryn Barrett	Student	High School	25cbarrett@ojrsd.net
Caroline Stone	Student	High School	22cstone@ojrsd.net
Christa Collins	Community Member	Community	christacollins2016@gmail.com
Christopher Carroll	Parent	Parent group	christophercarroll@comcast.net
Cristin Burke	Administrator	Administrator group	cburke@ojrsd.net
Dana Ciaffone	Parent	Parent group	dciaffone@comcast.net
Deb Suessmuth	Administrator	Administrator group	dsuessmuth@ojrsd.net
Ed Smith	Administrator	East Vincent	esmith@ojrsd.net
Georgia Horosky	Student	High School	divineswinefarms@gmail.com
Jennifer Brinson	Administrator	Middle School	jbrinson@ojrsd.net
Jenny Trego	Parent	Parent Group	jennytrego@yahoocom
Kate Yurick	Parent	Parent Group	m.katherine.yurick@towerhealth.org
Lisa Stephenson	Parent	Parent Group	misslisastephenson@gmail.com
Lynda Verrechia	Parent	Parent group	lyndaverrecchia@hotmail.com

Mark Defusco	Staff Member	High School	mdefusco@ojrsd.net
Michelle Pryor	Staff Member	French Creek	mpryor24@hotmail.com
Mike Uhas	Staff Member	Middle School	muhas@ojrsd.net
Kathy Soeder	Administrator	Administrator group	ksoeder@ojrsd.net
Nancy Brezski	Parent	Parent Group	nbrezski@yahoo.com
Rick Cameron	Parent	High School	rick_cameron@comcast.net
Rick Pryor	Parent	Parent Group	epryor32@hotmail.com
Shelby Roland	Staff Member	French Creek	sroland@ojrsd.net
Kelly Grosser	Parent	Parent Group	klgrosser@gmail.com
Laura Levin	Community Member	Community	laura.levin30@gmail.com
Rita Pederson	Parent	Parent Group	ritaped@yahoo.com
Ryan Monaghan	Administrator	administrator group	rmonaghan@ojrsd.net
Samantha Horosky	Staff Member	French Creek	shorosky@ojrsd.net
Kristin Smith	Administrator	Administrator group	krsmith@ojrsd.net
Steve Kollar	Administrator	Administrator group	skollar@ojrsd.net
Steve Trego	Parent	Parent Group	stevetrego@gmail.com
Todd Verrechia	Parent	Parent Group	todd@verrecchia.us
Will Stout	Administrator	Administrator group	wstout@ojrsd.net
Leslie Proffitt	Board Member	Board members	lproffitt@ojrsd.net
Paul Friel	Board Member	Board members	pfriel@ojrsd.net

### **LEA Profile**

The Owen J. Roberts School District was formed by state law and began operations on July 1, 1965. The District is located 35 miles west of Philadelphia in historic Chester County and encompasses an area of one hundred eleven square miles with a total population of 34,828 and a projected student population of 5,385 for 2021-22. The seven townships which constitute the District are: North Coventry, East Coventry, South Coventry, West Vincent, East Vincent, Warwick and East Nantmeal. The environment of the District is a combination of suburban and rural. The northern and eastern areas are the most populous, while the remainder of the area is characterized by open country. The District is currently experiencing, and is expected to continue to experience, growth during the next decade. Small business and industry are located throughout the District. The District consists of five elementary schools (grades K-6), one middle school (grades 7-8), one high school (grades 9-12), and a newly formed OJR Cyber Academy designed to serve grades 3-12. In addition, Owen J. Roberts is one of four districts sending students in grades ten through twelve to a Technical College High School – Pickering Campus. Elementary school attendance boundaries cross municipal lines to provide the best balance of classes per grade level and educational services in each building.

### **Mission and Vision**

#### Mission

Inspiring each student for success today and greatness tomorrow.

#### Vision

The Owen J. Roberts School District has a vision of moving from "Good to Great". Our focus is to, "Do the right thing at the right time for the right reason." Our Shared Values: Together with parents, families and community, the Owen J. Roberts School District commits to provide opportunities for students to obtain the following academic values to acquire necessary knowledge and skills to be successful in their school, community, and the world: Reading, Writing, Speaking and Listening Mathematics Science and Technology Environment and Ecology Social Studies (Civics, Government, Geography, Economic and History) Arts and Humanities Career Education and Work Health, Safety and Physical Education Family and Consumer Science World Languages Process Information Problem Solve Work Independently Collaborate with Others Adapt to Change Serve their Community Think Globally

### **Educational Value Statements**

#### **Students**

An effective educational process enables each person to be an enthusiastic life-long learner, to have positive self-esteem, and to accomplish the most they can as an individual. Educational programs guided by high expectations and supported by appropriate resources lead to higher achievement. A major purpose of education is to prepare individuals for responsible citizenship in our society. The community, parents, school, and students share responsibility and accountability for the learning that occurs in each individual. When students participate in the total school environment, they will: value their experience, commit to their learning, grow as individuals, and enhance their environment. Every individual is to be treated with dignity and respect. Each individual has unique intelligence, talents and needs. The most profound learning experiences inspire and involve the total person. Technology is fundamentally changing the educational process. Educational planning must anticipate, prepare for, and manage change.

#### Staff

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#### Administration

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#### Parents

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#### Community

An effective educational process enables each person to be an enthusiastic life-long learner, to have positive self-esteem, and to accomplish the most they can as an individual. Educational programs guided by high expectations and supported by appropriate resources lead to higher achievement. A major purpose of education is to prepare individuals for responsible citizenship in our society. The community, parents, school, and students share responsibility and accountability for the learning that occurs in each individual. When students participate in the total school environment, they will: value their experience, commit to their learning, grow as individuals, and enhance their environment. Every individual is to be treated with dignity and respect. Each individual has unique intelligence, talents and needs. The most profound learning experiences inspire and involve the total person. Technology is fundamentally changing the educational process. Educational planning must anticipate, prepare for, and manage change.

#### Other (Optional)

# Summary Of Strengths and Challenges

## Strengths

Strength	Consideration In Plan
Achievement in Science for MS for All student and Economically Disadvantaged students	No
Achievement for All students in all areas and subgroups for FC and WV	Yes
Achievement in all areas for HS Keystone for All Students	Yes
All Students have been successful meeting the Career Standard benchmark.	Yes
Nearly all students were successful passing the citizenship test.	No
The students with disabilities are the most successful in the schools where All students are successful.	No
Students score well on the writing portion of the PSSA and Keystone tests.	No
Students progress in the reading program and require less intervention after elementary school.	No
Students are successful with state tests in most schools for PSSA and for Keystones.	No
Students are the most successful with curriculum based assessments (EDM) or unit assessments (secondary)	No
Students who receive supports for math assessments are more successful.	No
The science strength is in the diversity of courses and options for students. We are looking to expand science/STEM next year.	No
Other strengths are the curriculum based assessments K-8.	No
Coordination of services for students in need is a priority for schools and supported with financial resources.	Yes
Professional learning is available for the leadership team to enhance skills and support students.	No
Pupil Services offers a robust range for services to meet the needs of students.	No
K-12 Technology affords all our students access to the age-appropriate digital tools for increased learning.	No

## Challenges

Challenge	Consideration In Plan
Achievement in ELA - PSSA for Economically Disadvantaged students	No
Achievement in Math - PSSA for Economically Disadvantaged students	No
Students could still benefit from additional career awareness activities. The students have many common activities right now.	No
Students could benefit from other career experiences to other variety for the benchmark activities.	No
There are several areas where students who are economically disadvantaged are not meeting the state goal or interim school goal.	No
The growth scores in ELA for secondary students fluctuate and a lower some years.	No
Some student populations continue to struggle in reading achievement or growth	No
Growth in mathematics widely varies across schools and grade levels. Despite lower growth and achievement in MS, the students are successful in HS.	No
Increasing student achievement of the economically disadvantaged children would improve the All student group.	No
HS biology for economically disadvantaged students is an area of need.	No
With few businesses in the area, there are not many options for local business partners. There are partnerships with other agencies but not many local ones.	No
Establish a system of continuous improvement	No
Create an environment that fosters the growth and nurturing of all students' physical, mental, and social-emotional growth in healthy, safe, and supportive learning environments.	Yes
Mitigate the transition from elementary to middle and middle to high school by initiating team building and mentorship practices that include upper classroom to help entering students to have an easier time with the transitions.	Yes
Ensure that all students are challenged and engaged while providing multiple pathways for student success by broadening opportunities, building support systems and eliminating barriers. The school district will eliminate opportunity gaps and work to ensure all students are active participants in the community.	Yes
Build and strengthen communication methods that ensure that stakeholders (students, staff, parents, and community members) are	Yes

engaged in the student learning process and are invited to promote, enhance, and sustain a shared vision for building a positive school climate.	
Provide high quality professional development and collaborative opportunities for employees based on effective instructional practices and district initiatives to improve student learning.	Yes

## Most Notable Observations/Patterns

Continuous supports for students who are economically disadvantaged remains a priority.

# Analyzing Strengths and Challenges

## Strengths

Strength	Discussion Points
Achievement for All students in all areas and subgroups for FC and WV	The practices and programs in these schools are replicated in all elementary schools.
Achievement in all areas for HS Keystone for All Students	The remediation and focus for those classes is the same for all sections of Keystone courses.
All Students have been successful meeting the Career Standard benchmark.	The guidance staff have assisted the students to fulfill this requirement.
Coordination of services for students in need is a priority for schools and supported with financial resources.	Once identified, students who need assistance are offered academic, mental health support, or other student service assistance.

## Challenges

Challenge	Discussion Points	Priority For Planning	Priority Statement
Create an environment that fosters the growth and nurturing of all students' physical, mental, and social-emotional growth in healthy, safe, and supportive learning environments.	There are some academic areas where students do not meet the benchmark.	Yes	Integrating SEL practices with the school day will help improve students' physical, mental, and social-emotional growth.
Mitigate the transition from elementary to middle and middle to high school by initiating team building and mentorship practices that include upper classroom to help entering students to have an easier time with the transitions.		No	
Ensure that all students are challenged and engaged while providing multiple pathways for student success by broadening opportunities, building support systems and eliminating barriers. The school district will eliminate opportunity gaps and work to ensure all students are active participants in the community.	There are subgroups of students who are not meeting the academic benchmarks.	Yes	An increased focus on college and career readiness, with an emphasis on underperforming subgroups will increase learning opportunities for all students.

Build and strengthen communication methods that ensure that stakeholders (students, staff, parents, and community members) are engaged in the student learning process and are invited to promote, enhance, and sustain a shared vision for building a positive school climate.	When reviewing the Leadership Essential Practices, this was identified as a need.	Yes	Clear, consistent, and frequent communication will promote a positive and supportive learning environment.
Provide high quality professional development and collaborative opportunities for employees based on effective instructional practices and district initiatives to improve student learning.	This is an ongoing Essential Practice.	Yes	Collaborative, job-embedded, and needs- based professional development will positively effect teaching and learning.

## **Goal Setting**

Priority: In	Priority: Integrating SEL practices with the school day will help improve students' physical, mental, and social-emotional growth.							
Outcome Category	Measurable Goal Statement	Measurable Goal Nickname	Target Year 1	Target Year 2	Target Year 3			
Social emotional learning	Increase the percent of parents, teachers, and students who report that they have resources to improve students' physical, mental, and social- emotional growth as measured by the annual learning community survey.	Safe and Caring Environment	Increase the percent of parents, teachers, and students who report that they have resources to improve students' physical, mental, and social- emotional growth as measured by the annual learning community survey. (baseline year)	Increase the percent of parents, teachers, and students who report that they have resources to improve students' physical, mental, and social- emotional growth as measured by the annual learning community survey. (after year 1)	Increase the percent of parents, teachers, and students who report that they have resources to improve students' physical, mental, and social-emotional growth as measured by the annual learning community survey.			

**Priority:** An increased focus on college and career readiness, with an emphasis on underperforming subgroups will increase learning opportunities for all students.

Outcome Category	Measurable Goal Statement	Measurable Goal Nickname	Target Year 1	Target Year 2	Target Year 3
Essential Practices 1: Focus on Continuous Improvement of Instruction	Increase achievement so that 90% are proficient or advanced in Mathematics, ELA, and Science as measured by common benchmark assessments. All other students will demonstrate one year's growth from where they started.	Achievement Goal	Increase achievement so that 80% are proficient or advanced in mathematics, ELA, and Science as measured by common benchmark assessments. All other students will demonstrate one year's growth from where they started.	Increase achievement so that 85% are proficient or advanced in mathematics, ELA, and Science as measured by common benchmark assessments. All other students will demonstrate one year's growth from where they started.	Increase achievement so that 90% are proficient or advanced in Mathematics, ELA, and Science as measured by common benchmark assessments. All other students will demonstrate one year's growth from where they started.

Priority: Cle	Priority: Clear, consistent, and frequent communication will promote a positive and supportive learning environment.						
Outcome Category Measurable Goal Statement Goal Nickname			Target Year 1	Target Year 2	Target Year 3		
Community Engagement	Increase the percentage of district stakeholders (students, staff, parents, and community) who report satisfaction with the school district's communication efforts.	Communication Goal	Increase the percentage of district stakeholders (students, staff, parents, and community) who report satisfaction with the school district's communication efforts. (Baseline Year)	Increase the percentage of district stakeholders (students, staff, parents, and community) who report satisfaction with the school district's communication efforts. (see year 1 result)	Increase the percentage of district stakeholders (students, staff, parents, and community) who report satisfaction with the school district's communication efforts.		

Priority: Co	Priority: Collaborative, job-embedded, and needs-based professional development will positively effect teaching and learning.							
Outcome Category	Measurable Goal Statement	Measurable Goal Nickname	Target Year 1	Target Year 2	Target Year 3			
Professional learning	Increase percent of teachers who report they have classroom based professional development in order to meet student needs as measured by professional development planning survey.	Professional Learning	Increase percent of teachers who report they have classroom based professional development in order to meet student needs as measured by professional development planning survey. (baseline year)	Increase percent of teachers who report they have classroom based professional development in order to meet student needs as measured by professional development planning survey. (see year 1 results)	Increase percent of teachers who report they have classroom based professional development in order to meet student needs as measured by professional development planning survey.			

## Action Plan

Action Plan for: Aligned curriculum, assessment and instruction											
Measurable Goals			Anticip	ated Output	Monitoring/Evaluation (People, Frequency, and Method)						
Achievement Goa	I		0			This will be monitored by the supervisors, principals, IST, and MTSS staff					
Action Step	Anticipated Start Date	Anticip Comple Date		Lead Person/Position	Material/Resources/Su	PD Step?	Com Step?				
Implement use of new data warehouse to monitor student assessment	08/20/2022	08/20/20	25	Curriculum Supervisors, Principals, IST, MTSS	Standards, Assessment Eligible content, instructional Yes materials for all three tiers. New data warehouse, time embedded in the school day to review data.			No			

Action Plan for: Aligned curriculum, assessment and instruction									
Measurable Goals       Anticipated Output       Monitoring/Evaluation (People, Frequency, and Method)								ncy, and Method)	
Achieve	ement Goal								
Action Anticipated Start Anticipate Step Date Completic				Lead Person/Position	Material/Resource Needed	ces/Supports	PD Step?	Com Step?	

Action Plan for: Funding through ESSER for additional supports										
Measurable Goals			Anticipated Output			Monitoring/Evaluation (People, Frequency, and Method)				
Achievement Goal										
Action Step	Anticipated Start Date	Anticipa Complet Date		Lead Person/Position	Material/Resources/Supports Needed		PD Step?	Com Step?		
Assign staff to available support positions and plan appropriate invention services	08/20/2022	08/20/202	22	Principals and supervisors	Tier 2 and tier 3 instructional materials Meeting times during the school day to review student progress       Yes			No		

Action Plan for: Satisfaction survey										
Measurable Goals				Anticipated Output			Monitoring/Evaluation (People, Frequency, and Method)			
Communication Goal										
Action Step	Anticipated Start Date	Anticipat Completi			Material/Resou Needed	rces/Supports	PD Step?	Com Step?		
Provide a survey for stakeholders and use results to adjust communication	08/20/2022	08/20/2025	5	Communication Specialist	Survey, funding for v	endor and position	No	Yes		

Action Plan for: SEL programming											
Measurable Goals			Anticipated Output			Monitoring/Evaluation (People, Frequency, and Method)					
• Safe and Caring E	nvironment		Increased	student physical, mental, and socia	I -emotional growth.	Annual learning commun	ity survey				
Action Step	Anticipated Start Date	Anticipa Comple Date		Lead Person/Position	Material/Resources/Supports Needed		PD Step?	Com Step?			
Work with school teams to develop local activities for SEL	08/20/2022	08/20/202	25	Principals, counselors, Pupil Services Director, crisis counselors	SWPBS, PAYS data, RAP referrals		Yes	Yes			
Provide training for Trauma-Informed Care	08/20/2022	08/20/202	25	Pupil Services Director and Crisis counselors       presentation from Crime Victims Center, WC; materials from V Morgan; materials from UP,       Yes				Yes			

Action Plan for: Teacher centered collaborative activities											
Measurable Goals				ted Output	Monitoring/Evaluation (People, Frequency, and Method)						
Professional Learning     Growth in teachers' professional learning and classroom practiced will     be improved						classroom observations and professional learning goals					
Action Step	Anticipated Start Date	Anticipa Comple Date		Lead Person/Position	Material/Resources/Supports Needed		PD Step?	Com Step?			
Professional goal setting, needs based professional development	08/20/2022	08/20/202	5 principals supervisors, academic coaches, principals, Yes No department chairs				No				

# Professional Development Action Steps

Evidence-based Strategy	Action Steps
Aligned curriculum, assessment and instruction	Implement use of new data warehouse to monitor student assessment
Funding through ESSER for additional supports	Assign staff to available support positions and plan appropriate invention services
SEL programming	<ul> <li>Work with school teams to develop local activities for SEL</li> <li>Provide training for Trauma-Informed Care</li> </ul>
Teacher centered collaborative activities	Professional goal setting, needs based professional development

# Professional Development Activities

Training for new data warehouse										
Action Step	Audience		Topics to be Included	Evidence of Le	arning	Lead Person/Position	Anticipa Timeline Date		Anticipated Timeline Completion Date	
<ul> <li>Implement use of new data warehouse to monitor student assessment</li> </ul>	nitor principals, supervisors, and use in the new efficiently and provide student		IST, MTSS	08/20/2022		08/20/2025				
Learning Formats										
Type of Activities	Frequenc	ncy		Observation an in this Plan	nd Practice Framew	ork Met	Requirer	o Meets the nents of State I Trainings		
Coaching (peer-to-peer; school leader-to-teacher; other coaching models)       monthly       Language and Literacy According to the coaching models								, ,		

Needs based professio	Needs based professional learning												
Action Step	Audi	ence	Topics to be Included	Evidence of Learni	ng	Lead Person/Position	Anticip Timelin Date		Anticipated Timeline Completion Date				
<ul> <li>Professional goal setting, needs based professional development</li> </ul>	Teach	ers	Content specific professional development, technology integration professional development, instructional environments, and curriculum and assessment development	velopment, technology integration ofessional development, tructional environments, and rriculum and assessment backgroup in classes, and teachers will develop curriculum and		08/20/2022		08/20/2025					
Learning Formats													
Type of Activities		Freq	uency	ency		Practice Frameworl	« Met in	Require	p Meets the ments of State d Trainings				
Coaching (peer-to-peer; scho leader-to-teacher; other coa models)		month	hly					Teaching Inclusive	Diverse Learners in Settings				
Collaborative curriculum development		on rev	vision cycle					Teaching Inclusive	Diverse Learners in Settings				
Inservice day			Iff as required on cycle and every other year other year that anguage acquisition and literacy.	ear for staff who					and Literacy on for All Students				

SEL for Safe and Caring Environment											
Action Step	Audienc	Audience Topics to be Included Evidence of Learning		rning Lead Person/Position		Anticipated Timeline Start Date		Anticipated Timeline Completion Date			
<ul> <li>Work with school teams to develop local activities for SEL</li> </ul>	teachers a paraprofe		School based programs and services to support SEL for students and school community	services to support SEL for and caring environment in school, service director teachers feel prepared to support		22	08/20/2025				
Learning Formats											
Type of Activities Frequency			су		Observation an this Plan	d Practice Framewor	k Met in	Requirer	) Meets the nents of State I Trainings		
Coaching (peer-to-peer; school as needed, monthly leader-to-teacher; other coaching models)							Teaching D Inclusive Se	iverse Learners in ettings			
			repared for new staff and on the ours/ 5 years)	e required training				Trauma Inf	ormed Training (Act 18)		

# Communications Action Steps

Evidence-based Strategy	Action Steps
Satisfaction survey	Provide a survey for stakeholders and use results to adjust communication
SEL programming	<ul> <li>Work with school teams to develop local activities for SEL</li> <li>Provide training for Trauma-Informed Care</li> </ul>

### **Communications Activities**

Communi	Community Survey												
Action Step	Audience	Topics to be Included	Type of Communication	Anticipated Timeline Start Date	Anticipated Timeline Completion Date								
	school community	parent and student satisfaction with school, SEL and academic needs	communications specialist	08/20/2022	08/20/2025								
Communic	ations												
Type of Co	mmunication		Frequency										
Other			annual										